

The logo for CJ Corporation features the letters 'CJ' in a bold, black, sans-serif font. To the right of 'CJ' are three overlapping, teardrop-shaped icons: a blue one at the top, an orange one to the right, and a red one at the bottom. To the right of these icons is the word 'CORPORATION' in a smaller, black, sans-serif font.

CJ CORPORATION

INVESTOR RELATIONS

Aug. 2017

Disclaimer

This presentation was made as the dates shown and reflected management views as of these dates. All financial information regarding CJ corp. business results and forward looking statements and beliefs about future events are subject to known risks and uncertainties that may cause actual results to differ from those stated or implied.

The financial information in this document are consolidated earnings results based on K-IFRS. This document is provided for the convenience of investors only, before our external audit on financial results of our headquarter is completed. These statements involve risks and uncertainties, and actual results may differ.

CJ corp. is under no obligation or responsibility to update the information provided in the presentation in correspondence to their respective dates.

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Company Overview



COMPANY OVERVIEW

Vision & Mission

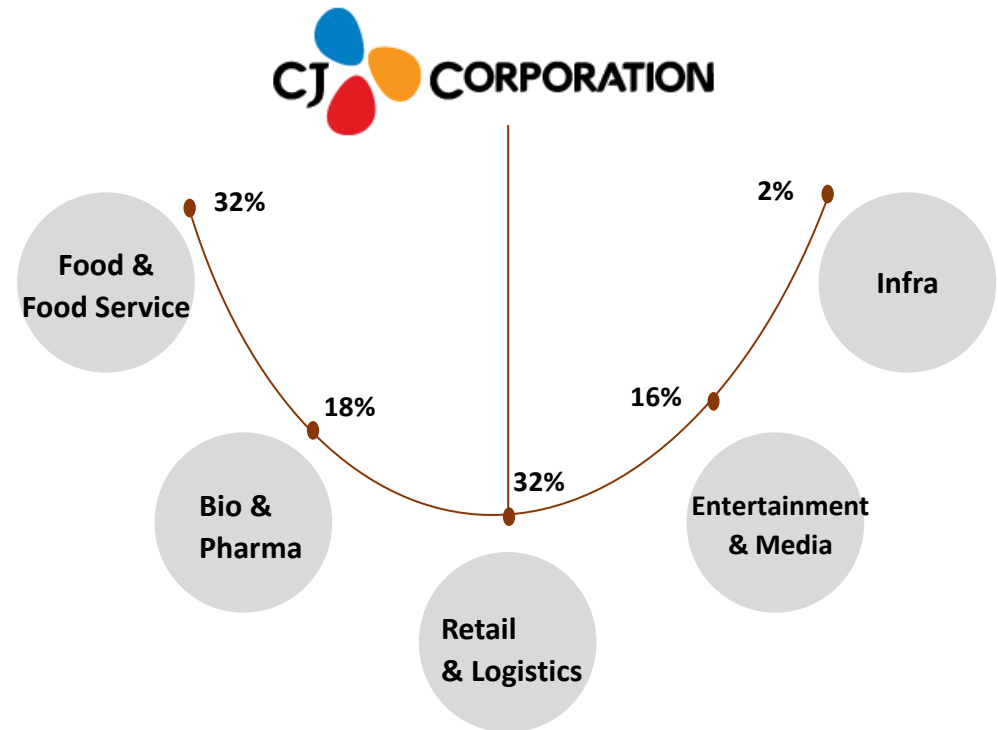
4 Core Business Areas

Vision

Create a New Culture For
Healthy, Happy and
Convenient Lifestyles

Mission

Contribute to the global community by
providing
the best value to our customers with
ONLYONE products and services



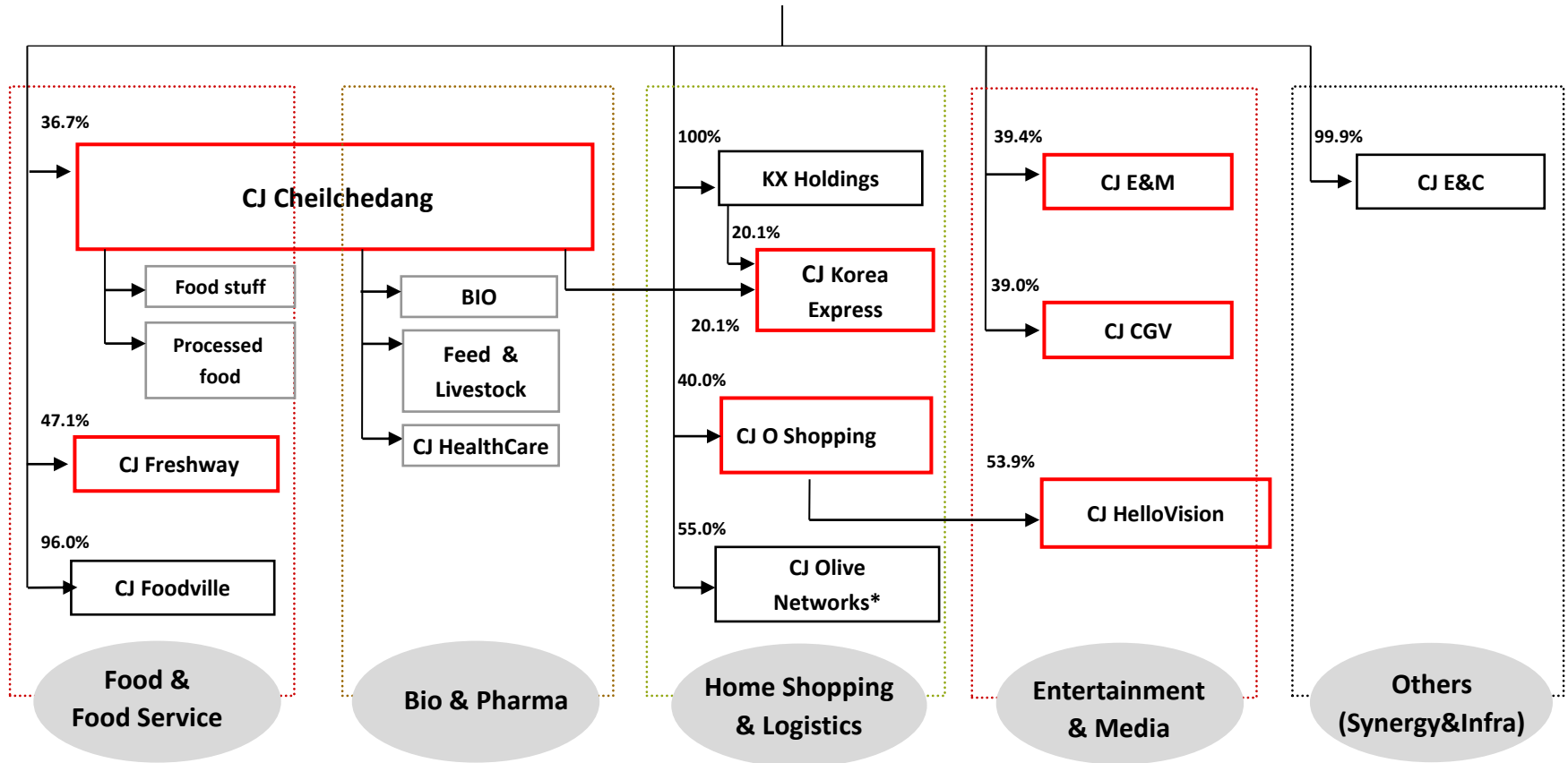
*2016 K-IFRS Consolidated, Revenue Breakdown

COMPANY OVERVIEW



[As of June. 30, 2017]

Listed

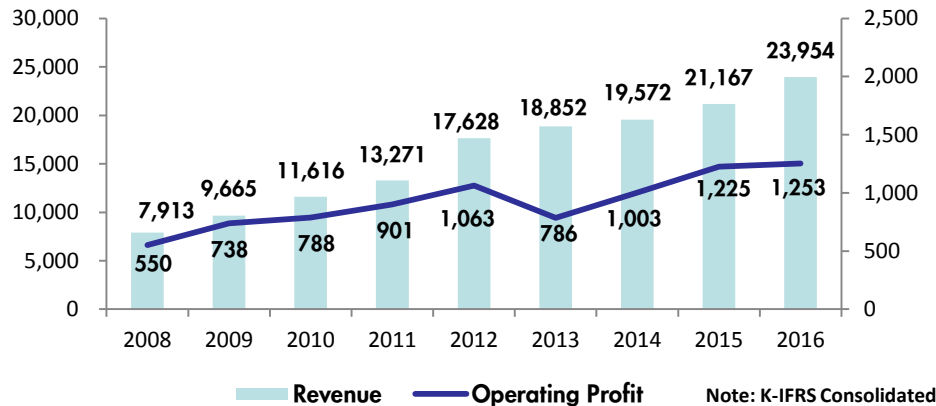


*Note: Common stock basis

COMPANY OVERVIEW

Financial Summary

[Unit: W Bn]

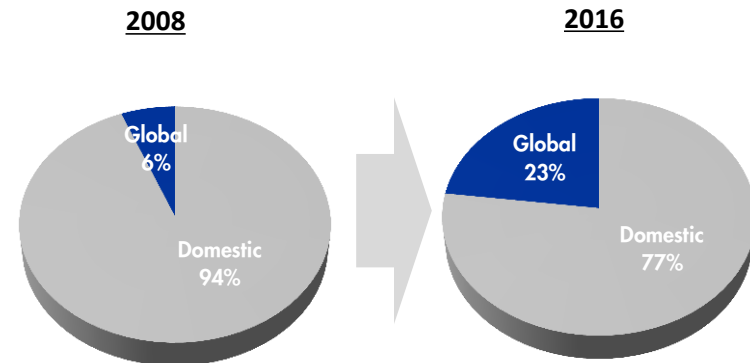


- Since the transition to a holdings company in September 2007, CJ Corp has achieved Sales CAGR of 14.8% and operating profit CAGR of 10.8% through adopting “choose and focus” strategy on 4 core business areas.
- By the end of 2016, Company's total assets and revenue recorded KRW 27.0 trillion and KRW 23.9 trillion , which is 177% and 203% increase within past 8 years, respectively.

CJ's Globalization

- Expand global presence of businesses which are already indisputably a domestic leader under the operations of CJ CJ, CJ Korea Express, CJ CGV and more
- Continue to increase global sales proportion which has seen a remarkable growth from 6% in 2008 up to 23% in 2016
- Increase market share already at unwavering global No. 1 of major Bio products, namely lysine, nucleotides and tryptophan
- No.1 theater operator in Vietnam and Turkey

Consolidated Revenue



COMPANY OVERVIEW

Business Overview

- **Strengthen competitiveness and maximize synergies between four core business areas in the group**
- Food & Food Services : Actively pursue global expansion based on the experience as the country's leading producer and service provider**
- Bio & Pharma : Secure global No. 1 position in green bio with outstanding R&D while fortifying presence as one of the leading pharmaceutical companies in the country**
- Home Shopping & Logistics : Provide the largest total logistics services and operate the country's top selling home shopping channel**
- Entertainment & Media: Create and produce contents unlimited to movies, music, drama and performance and operate the country's largest movie theater complex**

[Unit: W Bn, %]

B/S	2015	2016	P/L	2015	2016
Asset	23,562	27,010	Revenue	21,167	23,954
Liability	13,699	15,755	Operating Profit	1,225	1,253
Equity	9,863	11,254	Net Income	551	570
Liability to Equity Ratio	139%	140%	OP Margin	5.8%	5.2%

Note: K-IFRS Consolidated

As of End of 2016	Type	No. of Shares	Stake	Note
Shares	Common	29,176,998		
Outstanding	Preferred	2,260,223		
Treasury	Common	2,971,570	10%	
Shares	Preferred	1,120		
Major Shareholder	Common	12,275,574	42%	

2Q17 Earnings Review

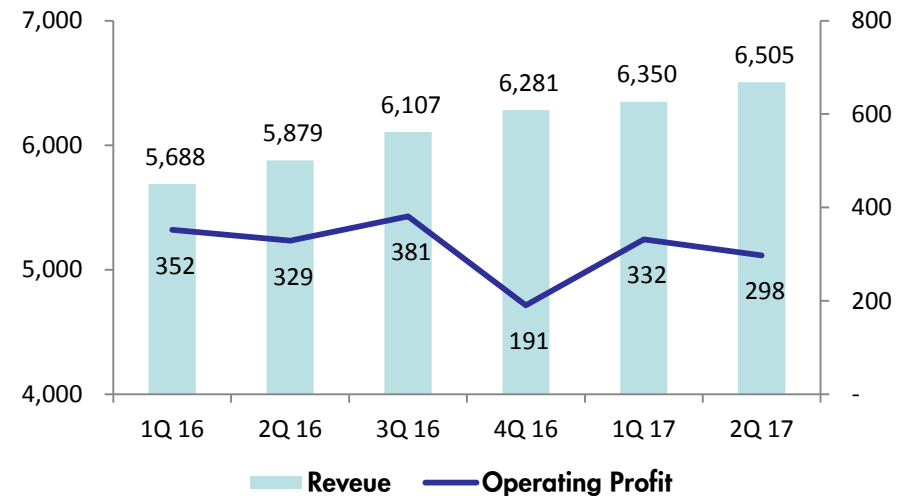


Financial Highlights

[Unit: W Bn]

	1Q 16	2Q 16	3Q 16	4Q 16	1Q 17	2Q 17
Revenue	5,688	5,879	6,107	6,281	6,350	6,505
Operating Profit	352	329	381	191	332	298
(%)	6.2%	5.6%	6.2%	3.0%	5.2%	4.6%

[Unit: W Bn]



- Sales KRW 6,505.0bn (YoY +10.7%), OP KRW 297.6bn (YoY -9.5%)**

- : Growth led by continued growth momentum at CJ CJ, CJ Logistics and CJ E&M
- : OP retreated due to higher grain prices from CJ CJ and domestic business loss from CJ CGV

- Enhanced market competitiveness in all four main business areas, which has achieved more stability in diversified portfolio**

- : Driving future growth through globalization - enhancing content producing capability at CJ E&M, setting the cornerstone by acquisition of local company at CJ Korea Express, continuous endeavors in diversifying product portfolio within the Bio business
- : Inter-sub synergies – business portfolio includes F&B, entertainment, and logistics, all of which are synergistic to one another, promoting further growth

2Q 17 Operating Results by business

Revenue (accumulated)

[Unit: W Bn]

	2Q 16	2Q 17	YoY
Food & Food Service	3,690	4,019	8.9%
Bio & Pharma	2,119	2,207	4.2%
Retail & Logistics	3,740	4,249	13.6%
Entertainment & Media	1,788	2,109	17.9%
Others	229	270	18.2%
Total	11,566	12,855	11.1%

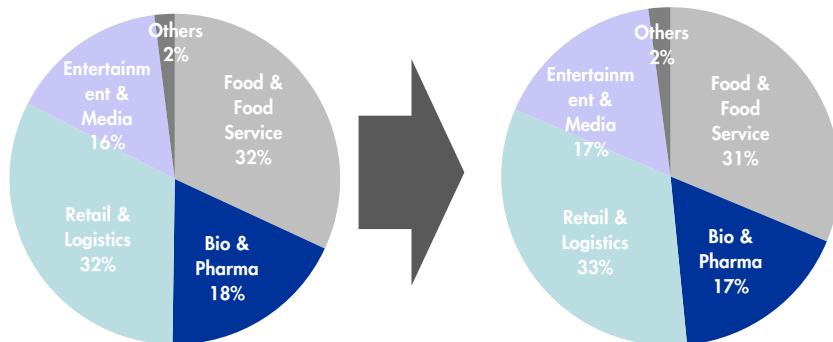
Operating Profit (accumulated)

[Unit: W Bn]

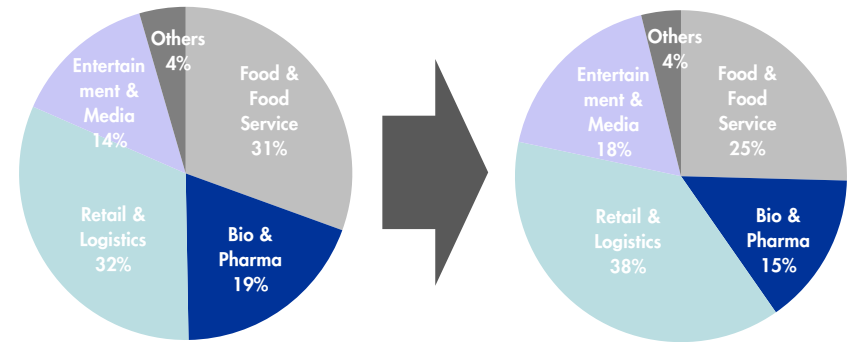
	2Q 16	2Q 17	YoY
Food & Food Service	208	160	-23.1%
Bio & Pharma	131	94	-28.3%
Retail & Logistics	217	239	10.4%
Entertainment & Media	95	112	18.0%
Others	31	24	-20.6%
Total	681	629	-7.6%

Stability of the Business Portfolio

Revenue

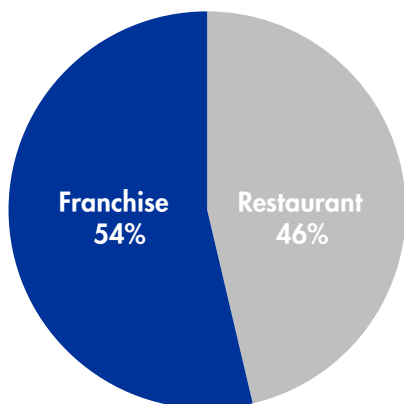


Operating Profit



Unlisted Subsidiary 1 - CJ Foodville

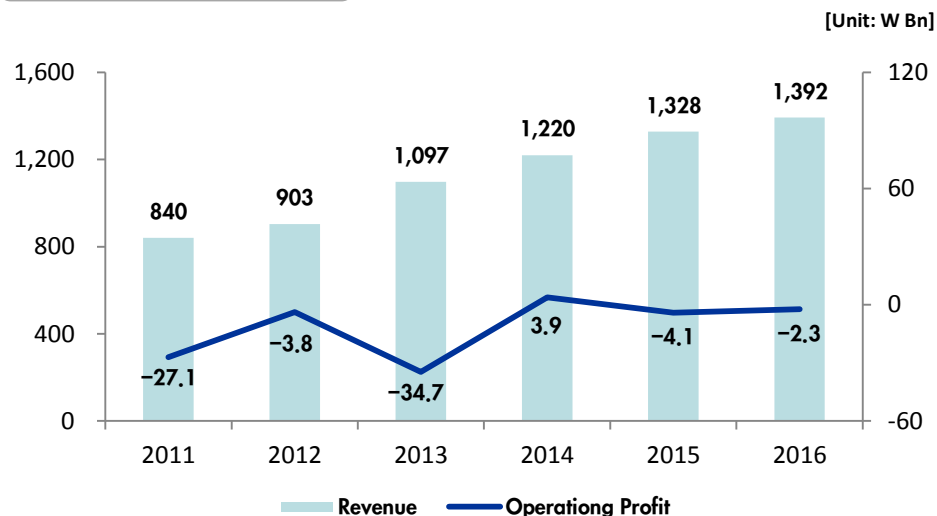
Business Overview



2Q 17, Sales Portion (domestics)

- As of end of June 2017, actively pursue global expansion while currently operating 2,430 sites in domestics and 396 sites in overseas including the US, China and the UK from 15 restaurant and franchise brands
- Promote further growth by constantly creating brands including Korea cuisine buffet “Season’s Table”, deserts café “Twosome place” and Korea’s first food flagship store “CJ Food World”.

Financial Highlights



[Unit: W Bn, %]

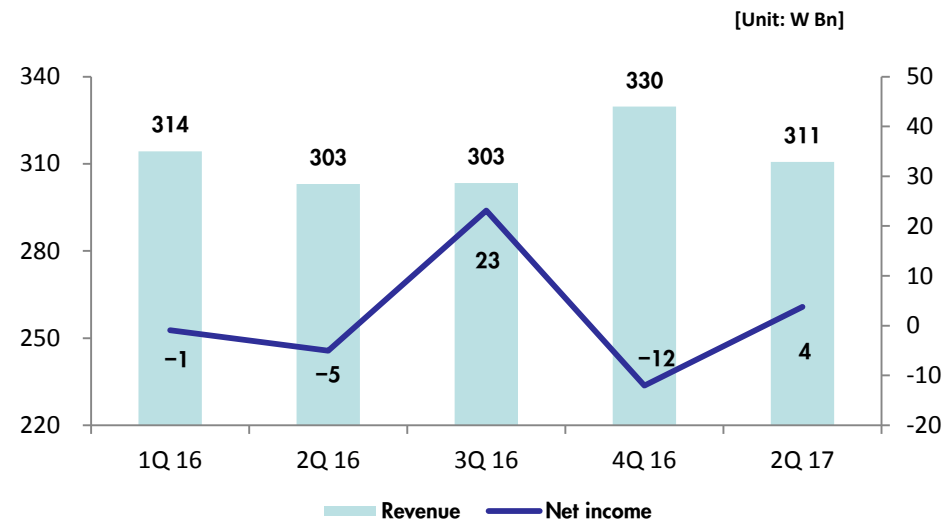
B/S	2015	2016	P/L	2015	2016
Asset	552.2	542.1	Revenue	1,328.0	1,391.7
Liability	542.8	535.5	Operating Profit	-4.1	-2.3
Equity	9.4	6.6	Net Income	-21.8	1.3
Liability to Equity Ratio	5,774%	5,949%	OP Margin	-0.3%	-0.2%

Note: 2010-2016 in K-IFRS/Consolidated basis, 2008-2009 in K-GAAP/Consolidated basis

Unlisted Subsidiary 1 - CJ Foodville

Financial Highlights 2

	[Unit: W Bn]					
	1Q 16	2Q 16	3Q 16	4Q 16	1Q 17	2Q 17
Revenue	314	303	303	330	314	311
Net Income	-1	-5	23	-12	-2	4
Site(Domestic)	2,213	2,259	2,299	2,325	2,356	2,430
Direct control	284	281	283	279	281	283
Franchise	1,929	1,978	2,016	2,046	2,075	2,147
Overseas site	269	285	309	357	355	396



* K-IFRS Separate

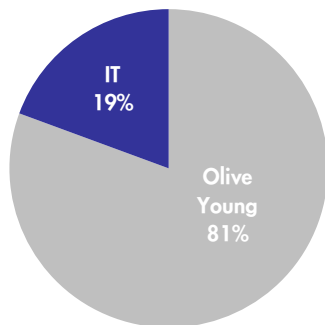
Sales KRW 310.6bn (YoY +2.5%), NI KRW 3.8bn

: The number of **Twosome Place** stores (from 737 at 2Q 2016 to 882 at 2Q 2017) and the **'Seasons' Table'** stores (from 40 to 54) increased

: Secured a growth driver from continued growth momentum of key brands and a series of launches of new brand

Unlisted Subsidiary 2 - CJ Olive Networks

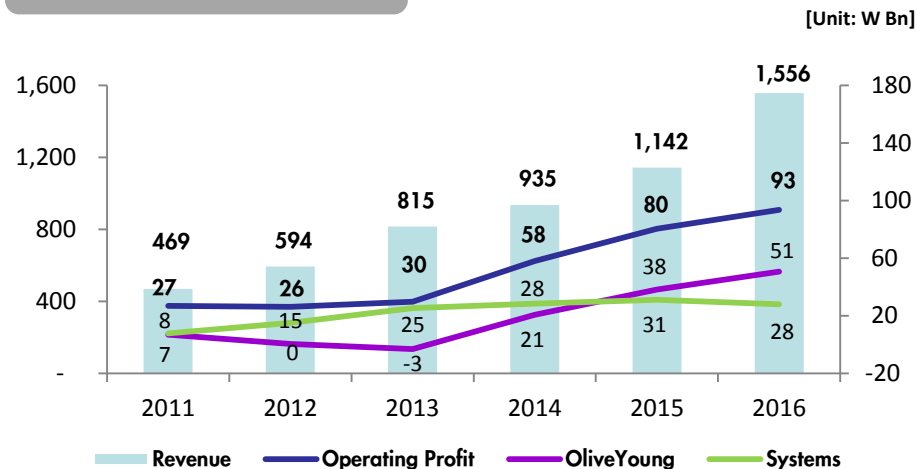
Business Overview



2Q 17, Sales Portion (domestics)

- As of December 2014, Korea's leading health & beauty (H&B) store brand, CJ Olive Young, and the IT service provider CJ Systems were merged under the name CJ OliveNetworks
- CJ OliveNetworks' Olive Young BU is an undisputed leader in Korea's H&B Store industry with its domestic store chain numbered 938 stores, as of end of June 2017

Financial Highlights 1



* Note: K-IFRS Consolidated basis, 2011~2014 financial results were based on the sum of CJ OliveYoung and CJ Systems

B/S	2015		2016	
	Asset	Liability	Equity	Liability to Equity Ratio
Asset	660.3	406.8	253.5	160%
Liability	952.5	509.9	422.6	121%
Equity	1,142.2	80.4	59.1	7.0%
Revenue	1,555.8	93.5	81.1	6.0%
Operating Profit				
Net Income				
OP Margin				

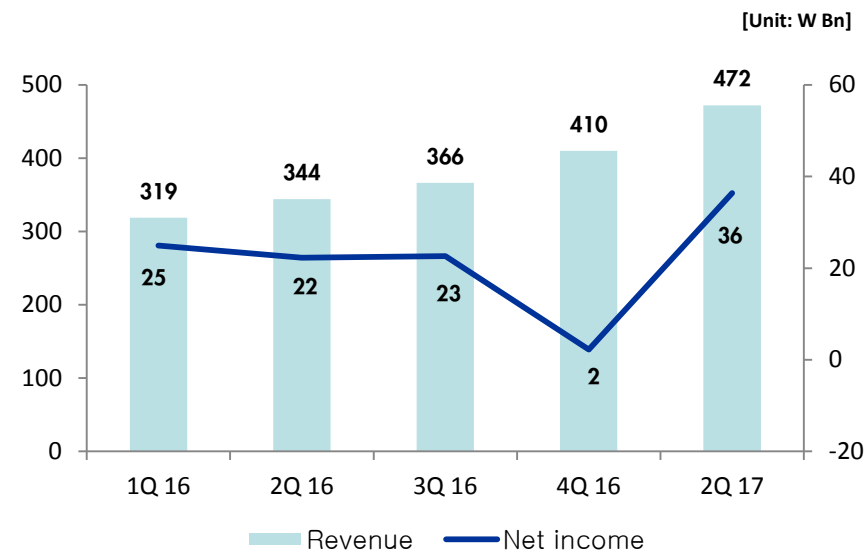
* Note: K-IFRS Consolidated basis

Unlisted Subsidiary 2 - CJ Olive Networks

Financial Highlights 2

	[Unit: W Bn]					
	1Q 16	2Q 16	3Q 16	4Q 16	1Q 17	2Q 17
Revenue	319	344	366	410	413	472
OY	248	260	292	314	334	379
IT	71	84	74	95	79	93
Net Income	25	22	23	2	20	36
Store(Domestic)	591	639	702	800	868	938
Direct control	434	484	543	640	704	759
Franchise	157	155	159	160	164	179

* K-IFRS Separate



2Q17 Sales KRW 471.8bn (YoY +37.1%), NI KRW 36.4bn (YoY +63.2%)

: 938 stores (759 direct management stores, 179 franchised stores), up +299 stores from the end of June 2017

: Delivered both top-line and earnings growth, thanks to 1) new store launches; 2) improved efficiency per store; and 3) economies of scale

: H&B market share: 64.9% (number of store basis)

Appendix



Financial statement

Consolidated Statements

[Unit: W Bn]

	4Q 16	2Q 17	YOY
I. Current Assets	7,856	7,724	-132
1. Cash and Cash Equivalents	1,169	1,016	-153
2. Short-term Financial Instruments	477	458	-20
3. Trade Receivables	3,285	3,097	-188
4. Inventories	1,699	1,768	69
5. Other Current Assets	1,225	1,385	160
II. Non-Current Assets Held for Sale	7	6	0
III. Non-Current Assets	19,147	19,997	850
Total Asset	27,010	27,727	718
I. Current Liabilities	8,662	8,194	-468
II. Non-Current Liabilities	7,093	7,862	769
Total Liabilities	15,755	16,057	302
I. Equity Attributable to Owners of the Company	3,736	3,907	171
1. Capital Stock	158	158	0
2. Paid-in Capital in Excess of Par Value	993	993	0
3. Other Components of Equity	-115	-162	-48
4. Retained Earnings	2,700	2,919	219
II. Non-Controlling Interest	7,519	7,764	245
Total Equity	11,254	11,671	416
Debt Ratio	140%	138%	-2%pt.

[Unit: W Bn]

	2Q 16		2Q 17		YOY	
	2Q	Accumul.	2Q	Accumul.	2Q	Accumul.
I. Revenue	5,879	11,566	6,505	12,855	10.7%	11.1%
II. COGS	4,046	7,928	4,540	8,900	12.2%	12.3%
III. Gross Profit	1,833	3,638	1,965	3,955	7.2%	8.7%
IV. Operating Profit	329	681	298	629	-9.5%	-7.6%
V. Profit before Income Tax	267	554	674	920	152.1%	66.1%
VI. Tax Expenses	80	151	171	245	113.7%	62.4%
VII. Net Profit	187	403	502	675	168.6%	67.5%
1. Profit Attributable to Owners of the Company	67	143	197	258	195.4%	80.6%
2. Profit Attributable to Non-Controlling Interests	120	260	306	417	153.8%	60.3%

Financial statement

Separate Statements

[Unit: W Bn]

	4Q 16	2Q 17	YoY
I. Current Assets	43	46	3
1. Cash and Cash Equivalents	17	22	5
2. Short-term Financial Instruments	12	7	-5
3. Other Current Assets	14	18	4
II. Non-Current Assets	2,784	2,781	-3
Total Asset	2,827	2,828	0
I. Current Liabilities	29	120	91
II. Non-Current Liabilities	107	8	-98
Total Liabilities	135	128	-7
I. Capital Stock	158	158	0
II. Paid-in Capital in Excess of Par Value	993	993	0
III. Other Components of Equity	-162	-164	-1
IV. Retained Earnings	1,704	1,712	9
Total Equity	2,692	2,700	8
Debt Ratio	5%	5%	-

[Unit: W Bn]

	2Q 16		2Q 17		YOY	
	2Q	Accumul.	2Q	Accumul.	2Q	Accumul.
I. Operating Revenue	22	76	23	80	6.9%	5.2%
Royalty Income and Others	20	39	22	42	7.7%	8.1%
Rental Income	2	4	2	4	-0.9%	-0.7%
Dividend Income and Others	0	33	0	34	-	2.4%
II. Operating Expenses	11	23	16	27	47.7%	19.2%
III. Operating Profit	11	53	7	53	-33.1%	-0.8%
IV. Profit before Income Tax Benefit(Expense)	10	50	7	52	-28.2%	4.1%
V. Income Tax Benefit(Expense)	2	5	1	5	-25.4%	-2.6%
VI. Net Profit	8	45	5	47	-28.8%	4.9%

Thank you  CJ CORPORATION